



DEPARTMENT OF THE ARMY

U.S. Army Corps of Engineers
WASHINGTON, D.C. 20314-1000

REPLY TO
ATTENTION OF:

CECG (5-1)

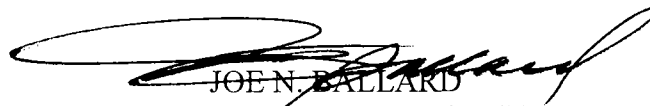
29 June 2000

**MEMORANDUM FOR COMMANDERS, MAJOR SUBORDINATE COMMANDS AND
DIRECTORS OF SEPARATE OFFICES**

SUBJECT: USACE Corporate Business Processes and P2 Implementation

1. The Project Management Business Process (PMBP) is the fundamental USACE business process. It is essential that we define the detailed corporate business processes that form the PMBP prior to implementing P2, the supporting automated information system.
2. I have established a team to define detailed processes to support the PMBP across the project, regional and headquarters level. Defining these processes is a significant effort that will require resources and involvement from all USACE activities and functional areas. Details on the team structure and schedule are attached. I expect your support and participation during development, and your commitment to implementing these processes throughout your region once defined.
3. The definition of our corporate business processes is only the first step of a journey. After the baseline processes are defined, we will continually seek to improve on them. We must complete definition of uniform baseline processes immediately, in order to begin implementing them and move forward with P2 development. I have therefore established a highly aggressive schedule, directing that we complete the baseline process definition by 15 Dec 00.
4. This initiative is the single most important effort underway in USACE today. Standard corporate processes will establish the framework within which Commanders and teams are empowered to accomplish their missions. I expect your full, personal support and engagement in the development and implementation of our corporate business processes and P2.
5. The project managers for P2 and the Corporate Business Process initiative are working closely together to ensure these efforts are synchronized. The USACE PM for Corporate Business Processes is Cynthia Nielsen, 202-761-8577, and the USACE PM for P2 is Nelson Cheng, 202-761-1656.

Encl


JOE N. BALLARD
Lieutenant General, USA
Commanding

CEMP-M/CECW-B

SUBJECT: USACE Corporate Business Process Initiative

CF:

COMMANDER, U.S. ARMY ENGINEER DISTRICT, ALASKA
COMMANDER, U.S. ARMY ENGINEER DISTRICT, ALBUQUERQUE
COMMANDER, U.S. ARMY ENGINEER DISTRICT, BALTIMORE
COMMANDER, U.S. ARMY ENGINEER DISTRICT, BUFFALO
COMMANDER, U.S. ARMY ENGINEER DISTRICT, CHARLESTON
COMMANDER, U.S. ARMY ENGINEER DISTRICT, CHICAGO
COMMANDER, U.S. ARMY ENGINEER DISTRICT, DETROIT
COMMANDER, U.S. ARMY ENGINEER DISTRICT, EUROPE
COMMANDER, U.S. ARMY ENGINEER DISTRICT, FAR EAST
COMMANDER, U.S. ARMY ENGINEER DISTRICT, FT. WORTH
COMMANDER, U.S. ARMY ENGINEER DISTRICT, GALVESTON
COMMANDER, U.S. ARMY ENGINEER DISTRICT, HONOLULU
COMMANDER, U.S. ARMY ENGINEER DISTRICT, HUNTINGTON
COMMANDER, U.S. ARMY ENGINEER DISTRICT, JACKSONVILLE
COMMANDER, U.S. ARMY ENGINEER DISTRICT, JAPAN
COMMANDER, U.S. ARMY ENGINEER DISTRICT, KANSAS CITY
COMMANDER, U.S. ARMY ENGINEER DISTRICT, LITTLE ROCK
COMMANDER, U.S. ARMY ENGINEER DISTRICT, LOS ANGELES
COMMANDER, U.S. ARMY ENGINEER DISTRICT, LOUISVILLE
COMMANDER, U.S. ARMY ENGINEER DISTRICT, MEMPHIS
COMMANDER, U.S. ARMY ENGINEER DISTRICT, MOBILE
COMMANDER, U.S. ARMY ENGINEER DISTRICT, NASHVILLE
COMMANDER, U.S. ARMY ENGINEER DISTRICT, NEW ENGLAND
COMMANDER, U.S. ARMY ENGINEER DISTRICT, NEW ORLEANS
COMMANDER, U.S. ARMY ENGINEER DISTRICT, NEW YORK
COMMANDER, U.S. ARMY ENGINEER DISTRICT, NORFOLK
COMMANDER, U.S. ARMY ENGINEER DISTRICT, OMAHA
COMMANDER, U.S. ARMY ENGINEER DISTRICT, PHILADELPHIA
COMMANDER, U.S. ARMY ENGINEER DISTRICT, PITTSBURGH
COMMANDER, U.S. ARMY ENGINEER DISTRICT, PORTLAND
COMMANDER, U.S. ARMY ENGINEER DISTRICT, ROCK ISLAND
COMMANDER, U.S. ARMY ENGINEER DISTRICT, SACRAMENTO
COMMANDER, U.S. ARMY ENGINEER DISTRICT, SAN FRANCISCO
COMMANDER, U.S. ARMY ENGINEER DISTRICT, SAVANNAH
COMMANDER, U.S. ARMY ENGINEER DISTRICT, SEATTLE
COMMANDER, U.S. ARMY ENGINEER DISTRICT, ST. LOUIS
COMMANDER, U.S. ARMY ENGINEER DISTRICT, ST. PAUL
COMMANDER, U.S. ARMY ENGINEER DISTRICT, TULSA
COMMANDER, U.S. ARMY ENGINEER DISTRICT, VICKSBURG
COMMANDER, U.S. ARMY ENGINEER DISTRICT, WALLA WALLA
COMMANDER, U.S. ARMY ENGINEER DISTRICT, WILMINGTON

CEMP-M/CECW-B

SUBJECT: USACE Corporate Business Process Initiative

DIRECTOR, CONSTRUCTION ENGINEERING RESEARCH LABORATORY
DIRECTOR, COLD REGIONS RESEARCH AND ENGINEERING
LABORATORY

DIRECTOR, HYDROLOGIC ENGINEERING CENTER
DIRECTOR, TOPOGRAPHIC ENGINEERING CENTER
DIRECTOR, WATERWAYS EXPERIMENT STATION
DIRECTOR, MARINE DESIGN CENTER
DIRECTOR, WATER RESOURCES SUPPORT CENTER

DEPUTY CHIEF OF STAFF FOR REAL ESTATE
DEPUTY CHIEF OF STAFF FOR RESOURCE MANAGEMENT
DEPUTY CHIEF OF STAFF FOR CORPORATE INFORMATION
DEPUTY CHIEF OF STAFF FOR HUMAN RESOURCES
ASSISTANT CHIEF OF STAFF FOR LOGISTICS
PRINCIPAL ASSISTANT RESPONSIBLE FOR CONTRACTING